

TOKYO: Where to put solar and wind?

Despite: Cost Overruns, Fukushima, Chernobyl...

Nuclear Energy Enables Clean Urban Living


-- most of the Driving Factors are outside USA



- **Energy Security has leaped up to be #1 driver for new nuclear [NATO, Asia]**
 - Gas price roller coaster in 2022, plus cut off of Russian supply. Nations seek autonomy.
- **The track record on wind and solar for URBAN energy has failed.**
- **Large scale shift to Electric vehicles in OECD cities** demands Nuclear
 - wind, solar, hydro cannot effectively charge millions of new EVs, nor rail.
- **Urban mass transit** will demand new nuclear; Renewables not reliable 24/7
- **Major shifts coming in Industrial sectors** from N.Gas to Hydrogen by nuclear
- **Nuclear is the only “always-on, emission-free, small footprint” solution**
 - CCS can play a supporting role on reliability, but sites are limited in OECD.

EBI – on Strategic Intelligence & Finance for Environmental Markets

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Report 3000: The Global Environmental Market

Report 3000: The Global Environmental Market is 2014's comprehensive update of Environmental Business International's research on global environmental markets. Based on more than 20 years of accumulated research, revenue analysis of more than 1,000 companies, information provided by governments and market research partners around the globe, and interviews with hundreds of environmental companies and experts, EBI Report 3000 provides a broad quantification and characterization of markets in every region of the world and an updated forecast for 2014.

This 670+ page report is designed to help executives track business trends, identify emerging sectors and benchmark performance in this complex and changing market. EBI Report 3000 is a comprehensive view of the global environmental industry with detailed analysis and projections for all regions, industry segments, with discussion of key buying factors for private and government clients.

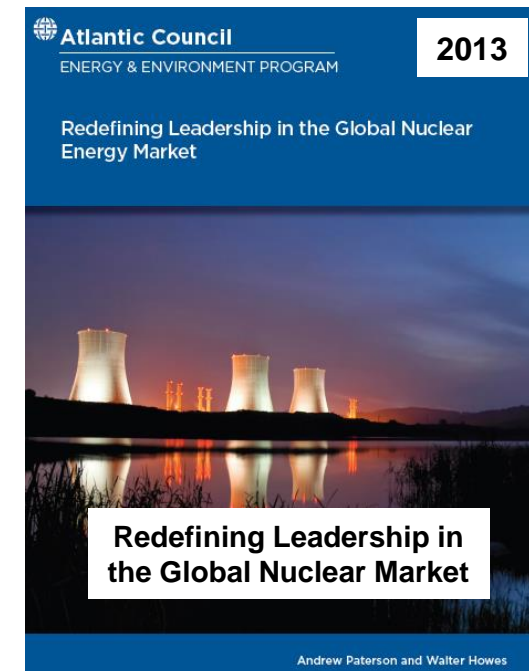
The basic structure of the report is as follows:

- ▶ An overview of the global environmental industry with historical growth and forecast
- ▶ An assessment of key market drivers: economies, the energy transformation, infrastructure rehabilitation & expansion, and regulations
- ▶ Major business opportunities and key trends in the global environmental market
- ▶ A variety of market data tables, segmented by region, industry, country's competitiveness, etc.
- ▶ Regional profiles segmented by the following regions: North American Group, Latin America, Western Europe, Eastern Europe and Russia, Asia, Middle East, Japan, Australia/NZ, and Africa
- ▶ Profiles on select countries in each region
- ▶ Detailed Profiles of 30+ leading U.S. and global environmental companies competing overseas

Policy and Market Factors Shaping National Nuclear Strategies

"Nuclear Energy Remains Vital to Urban Energy Reliability, amid "Pivot to Asia" (2015)
Expanding populations in Asia, high levels of economic growth, and increasing urbanization are combining to create demand for large amounts of reliable and affordable base-load electricity. Governments in Asia and some in the Middle East have recognized this need and have made nuclear power a major part of the energy mix. China alone is expected to have eight mega-cities and more than 200 cities with over one million residents by 2030. Affordable baseload electricity is crucial for these countries to sustain the high level of economic growth they have experienced during the last decade. Government enterprises are responsible for the building and operating nuclear power plants. IAEA sees total world capacity touching 600 GWe by 2030, from 370 GWe today, but capacity in Europe (160 GWe today) will decline by then.

Advising
U.S. Nuclear
Infrastructure
Council



SEOUL, SK: Where to put all the wind turbines?



**How can NYC be run on wind and solar in winter?
It can't. "Renewables Only"? Really? HOW?**



**How can any Urban Bus Fleet be charged by Solar
at night? "Renewables Only" is not feasible.**



Aluminum smelting by wind and solar? NO

“Renewables-ONLY” is Quaint... Medieval

GREEN PARTY BUILDING A BRIDGE TO THE 14th CENTURY

EU: Frans Timmermans...

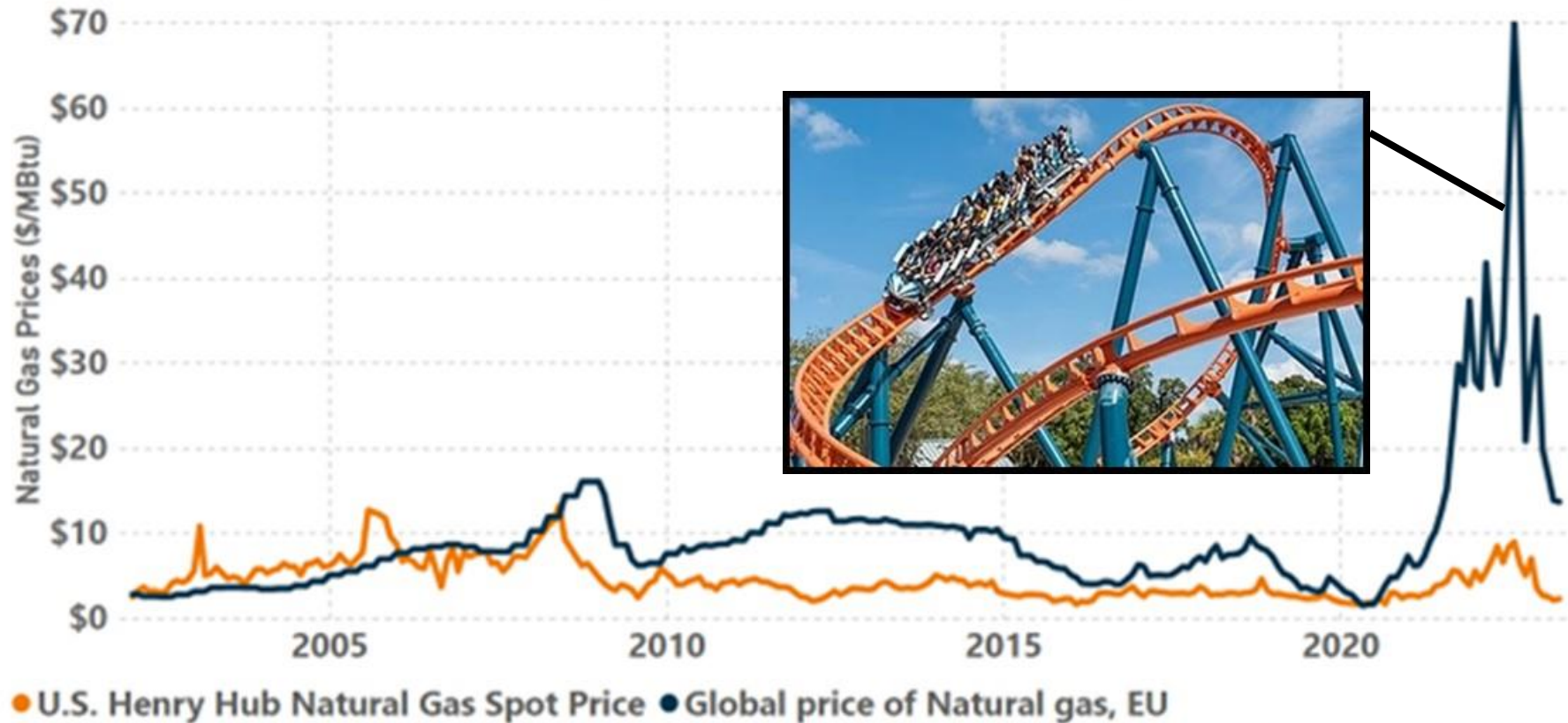
“We don’t need nuclear, we have wind and solar and some wood. Good.” EU 2019



BIG DISRUPTION IN ENERGY SECURITY for Europe / UK, 2022

Natural Gas Prices in 2023 Have Fallen Sharply as Supply Chains Adapt

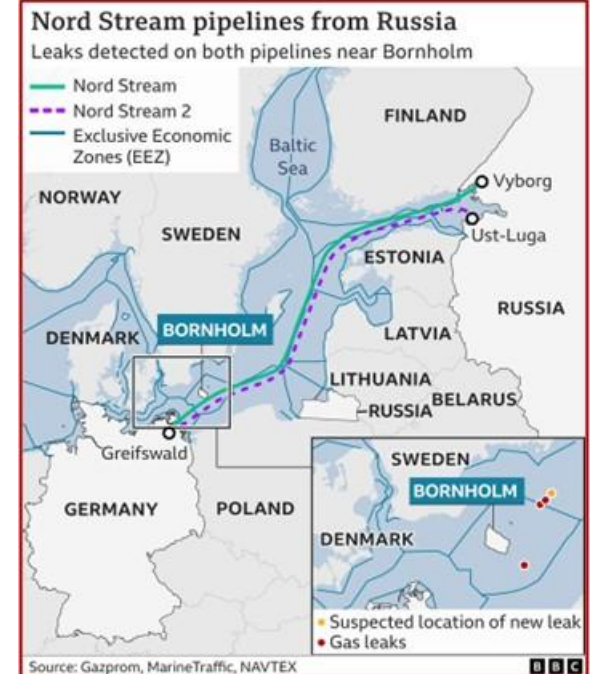
Year-to-date price declines of 60% in Europe and 30% in the U.S. will belatedly lower production costs.



Sources: U.S. Energy Information Administration (EIA) & NYMEX; Global Prices, International Monetary Fund (IMF)

constructconnect

Nordstream Sabotage, Sept. 2022



EU – ETS adds more volatility to energy use prices



Adding Carbon Trading to variable Electricity market bidding, on top of gas fuel price fluctuations creates **TRIPLE-LAYERED VOLATILITY... !**

Why do States seek that?!!

ETS spot and futures prices

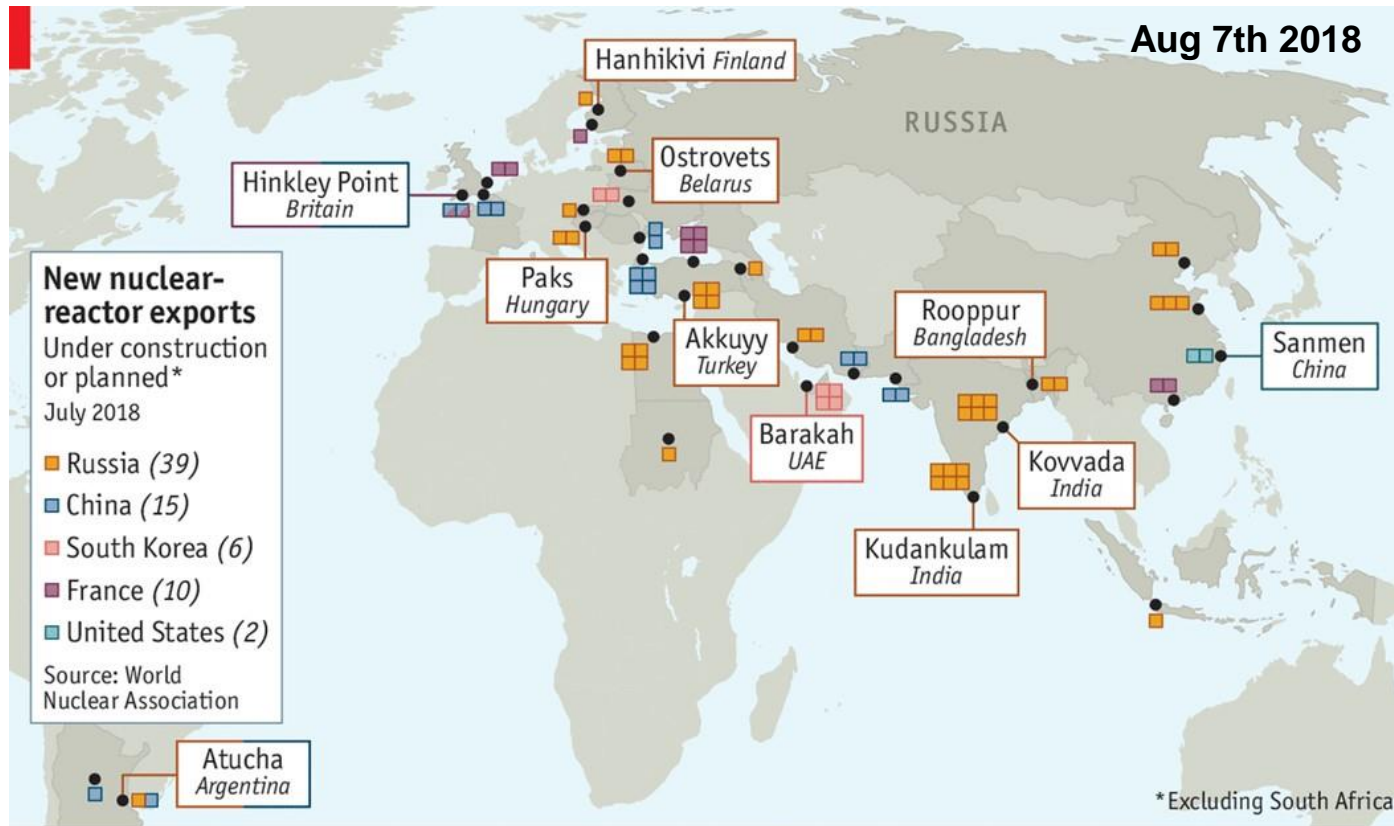
(EUR per metric tonne of carbon)



The EU ETS has undergone numerous changes over the years. Introduced in 2005, the system was designed in trading periods and is now in its fourth trading phase. The latest observation is for February 2022 (ETS spot prices, monthly data).

Economist: Russia leads world in Reactor Projects...

“China is its only real competitor”... Or as some believe – They are working as a TANDEM.



The Economist

<https://www.economist.com/graphic-detail/2018/08/07/russia-leads-the-world-at-nuclear-reactor-exports>

Russia leads the world in Reactor Projects (2018)

“China is its only real competitor...”

Russia’s nuclear programme has endured for two main reasons. Its designs are cheap, and Rosatom enjoys the backing of the state, which helps it absorb hard-to-insure risks like nuclear meltdowns. Its competitors trail hopelessly: France’s Areva (now Orano) has started building only two plants in the past ten years, in Finland and China; both are delayed and over budget. KEPCO, South Korea’s energy company, is facing a domestic backlash against nuclear power, while Westinghouse, in America, is only now emerging from bankruptcy.

Russia’s only real competitor is China, another country where government and business are tightly entwined. Until recently China has focused on meeting soaring demand for electricity at home. But importing raw materials and exporting technology is a better long-term bet, and so it has started to look abroad. A Chinese state-backed firm is partly funding Hinkley Point in Britain, and others are involved in plants in Argentina and Turkey. Yet although China will surely catch up, for now Russia has no serious rivals in the export of nuclear technology.

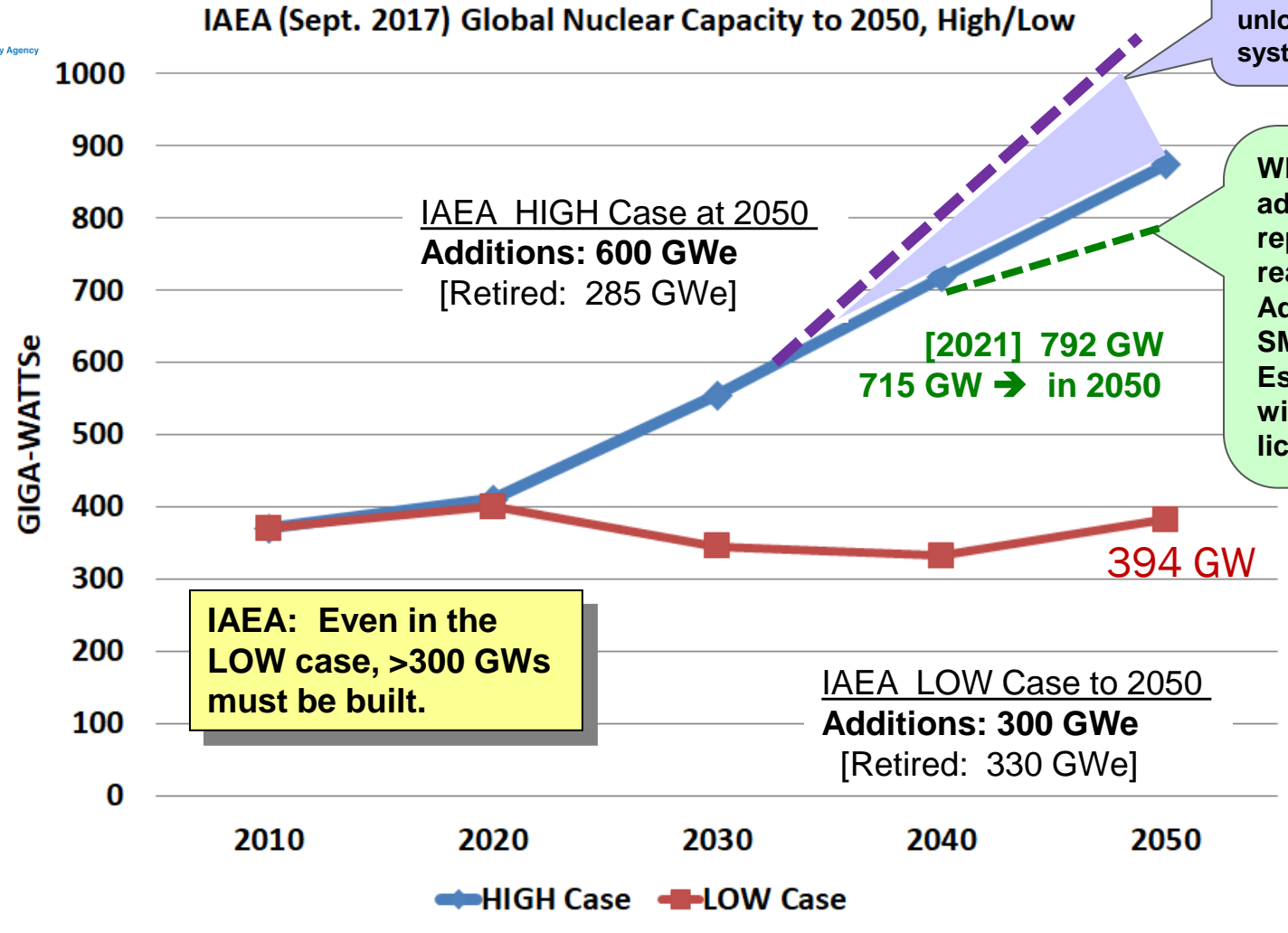
In a world that needs to generate much more electricity from nuclear power if it is to take de-carbonisation seriously, that is a sobering thought.

IAEA (Sept 2019) – High & Low World Estimates of Projected Nuclear Capacity PLANNED in 2030, 2040, 2050



IAEA

International Atomic Energy Agency



How much market could SMRs, AMRs unlock for hybrid systems? >300 GW

What portion of add-on and replacement reactors could be Adv Reactors, SMRs? Estimates vary with timing of license approvals.

SMR Plant requires less than half a square mile for 100 – 300 MWs.



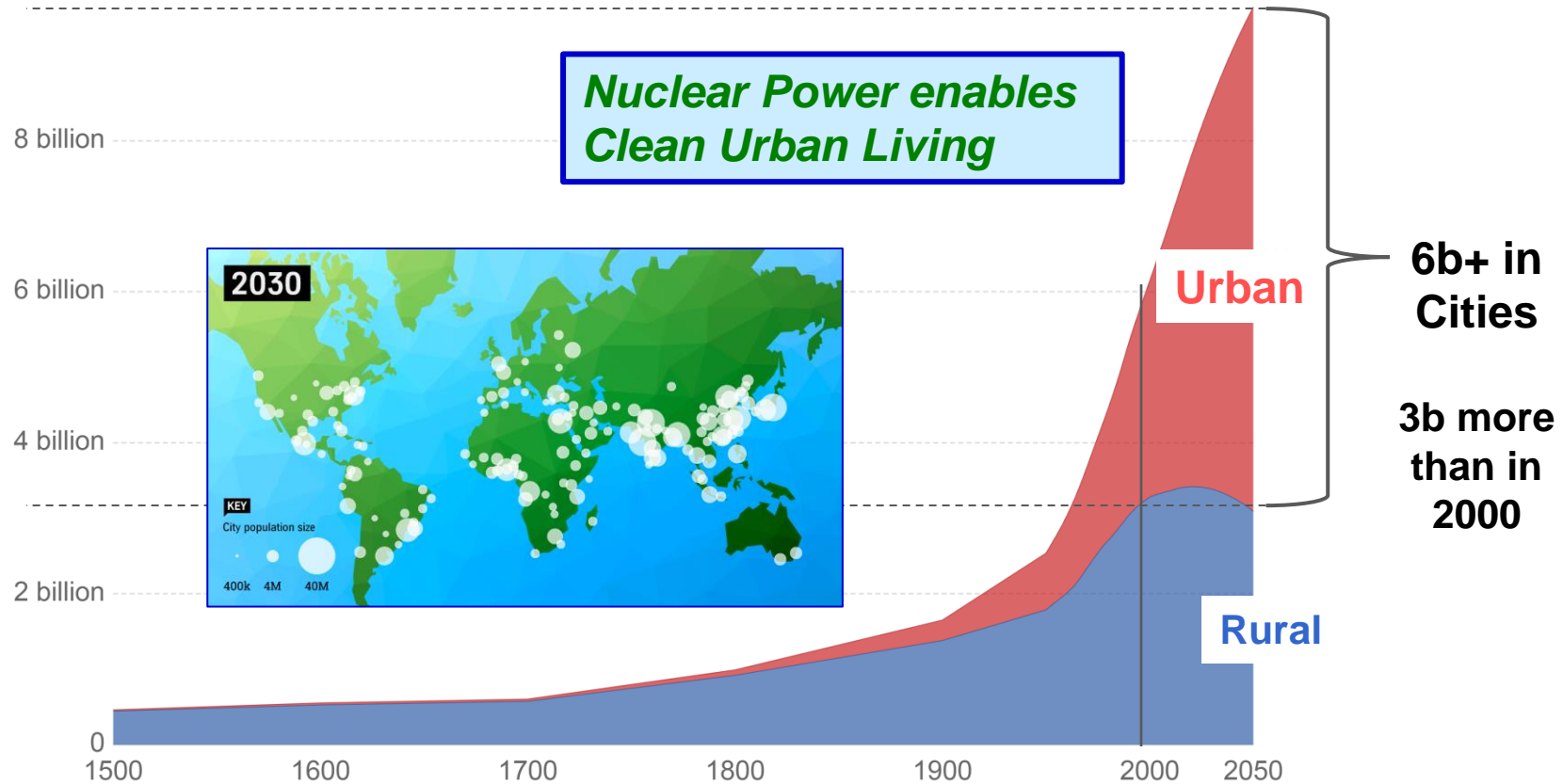
“Urban Security” – EXPONENTIAL CHANGE...

Massive Urbanization to 2050: +3b since 2010

Urban and rural population projected to 2050, World

Total urban and rural population, given as estimates to 2016, and UN projections to 2050. Projections are based on the UN World Urbanization Prospects and its median fertility scenario.

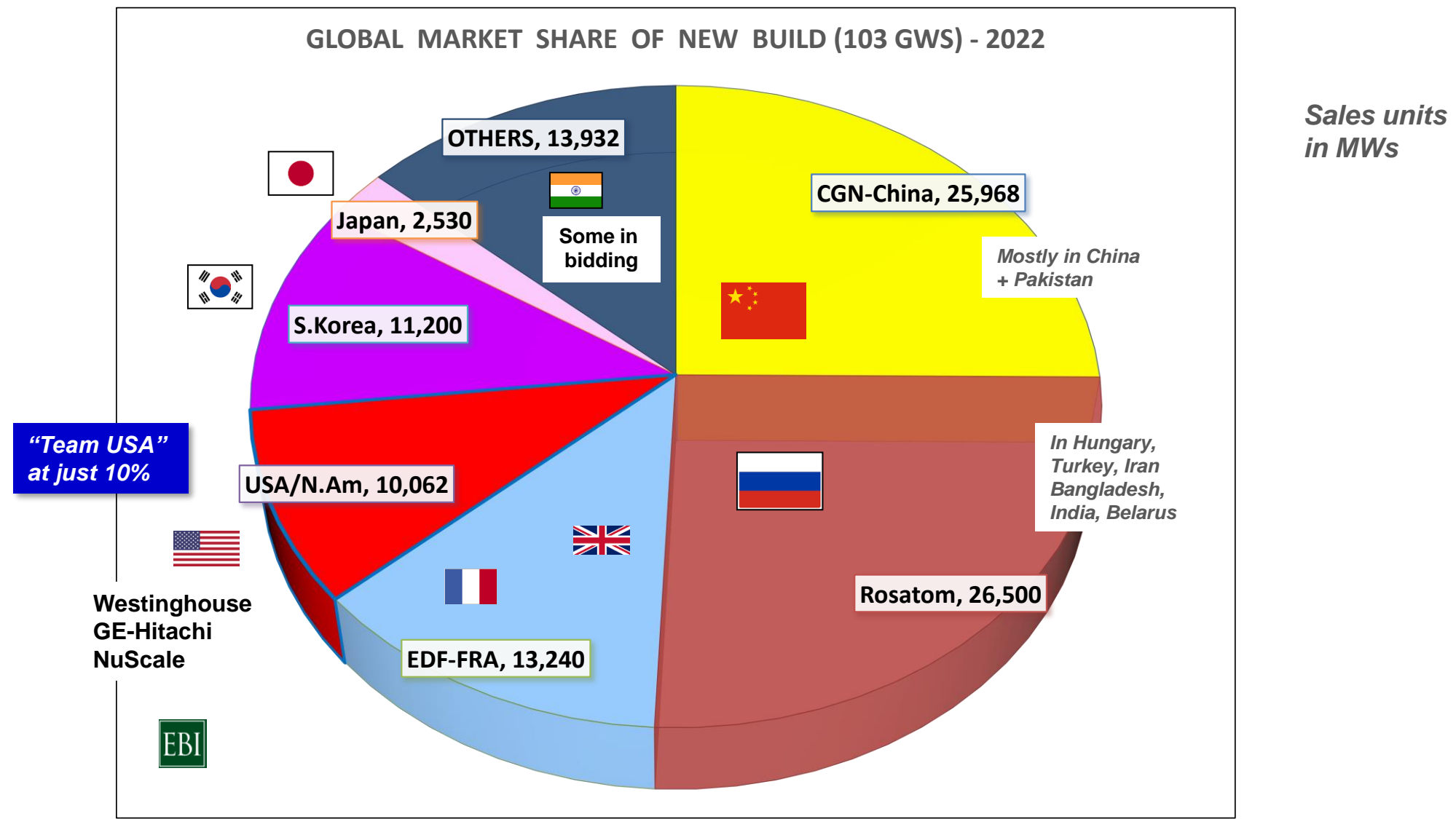
Our World
in Data



Source: OWID based on UN World Urbanization Prospects 2018 and historical sources (see Sources)

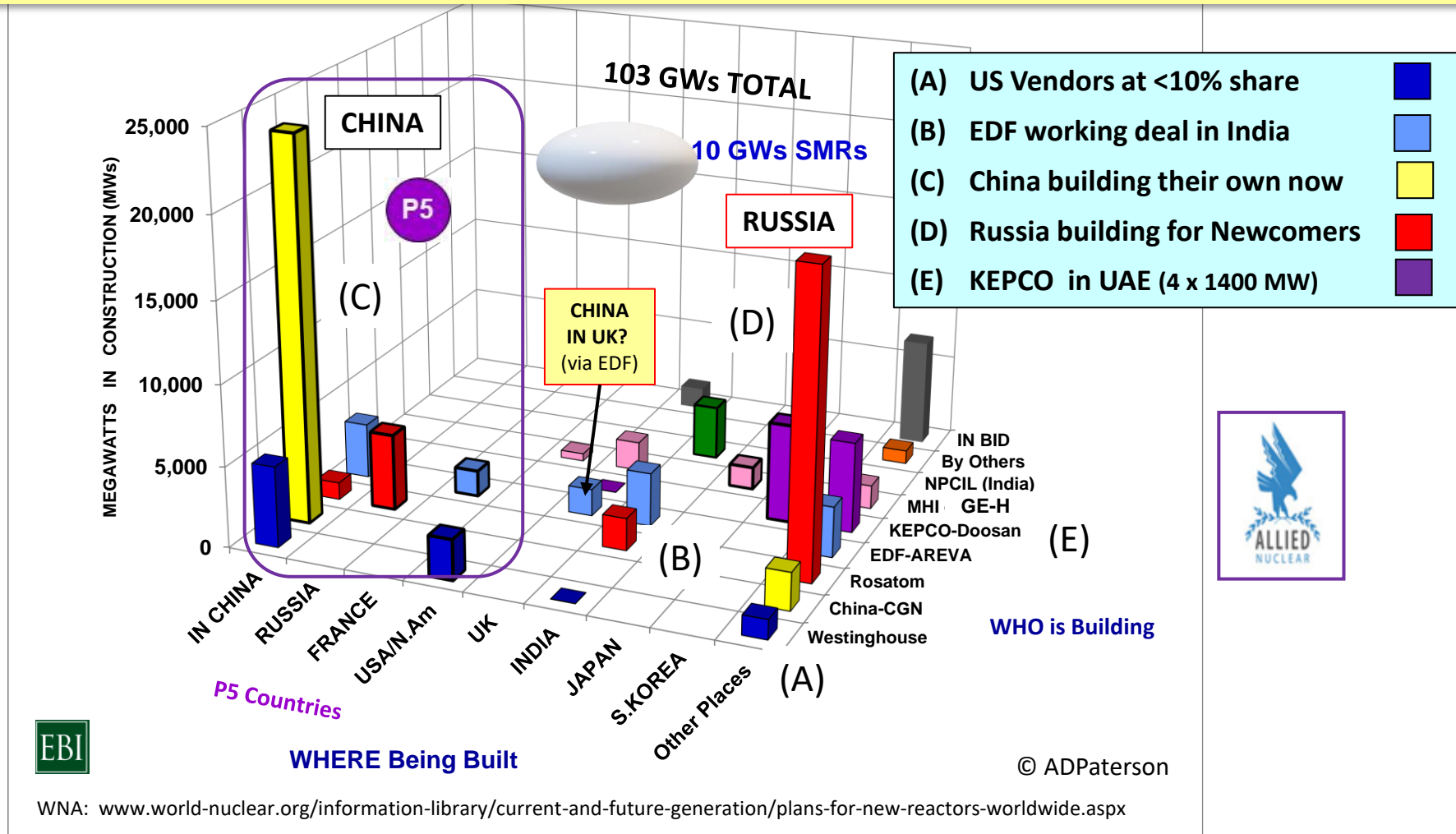
CC BY

National Vendors dominate New Build: China & Russia



China & Russia most active in Nuclear Project ARENA

From WNA listing of projects (2018-2028), augmented with trade press reports on projects very close to financing agreement. 30 GWs of 100+ GWs being built captively (no foreign contractors). SMRs emerging.



EVEN IN UAE... Emirates making major move on Chem Fabrication, 2022

UAE BARAKAH TURNS OPERATIONAL: 5600 Gwe, APR-1400s

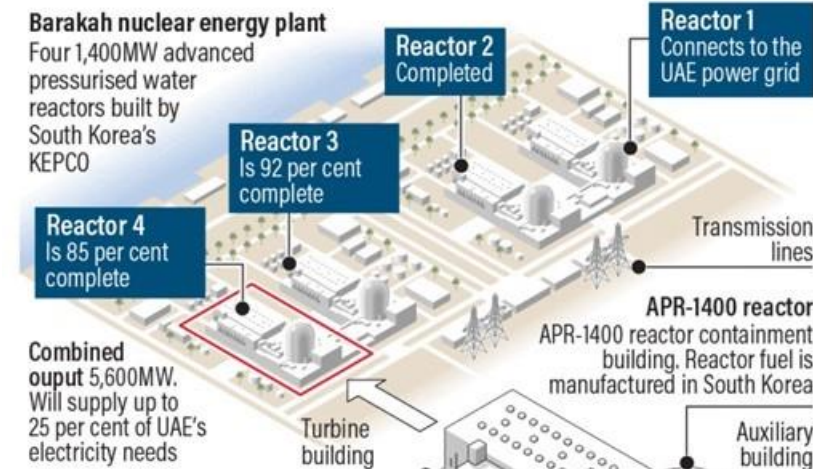


RUWAIS Chemical Refining Complex in UAE \$Billions



PARTNERS
Japan's Mitsui
SK GS Energy
India: Reliance

ARAB WORLD'S FIRST NUCLEAR PLANT



Arab states going nuclear



Sources: ENEC, Institute for Policy and Strategy, World Nuclear Association, Graphic News

Interest is climbing on SMRs, worldwide

There is growing momentum for SMRs around the world

Countries are supporting SMR development through different approaches by facilitating the creation of a domestic programme and/or construction of demonstration and/or first-of-a-kind (FOAK) units. For these projects, progress extends beyond technological readiness to include other important factors for the commercialisation of SMRs.

https://www.oecd-neo.org/upload/docs/application/pdf/2023-02/7650_smr_dashboard.pdf

Figure 5. Locations of SMR designer headquarters of a selection of SMRs



GE BWXR = 300 MWs

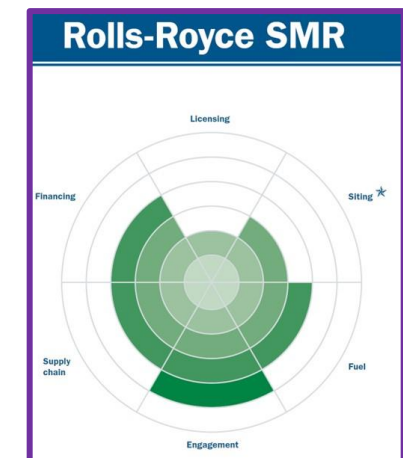
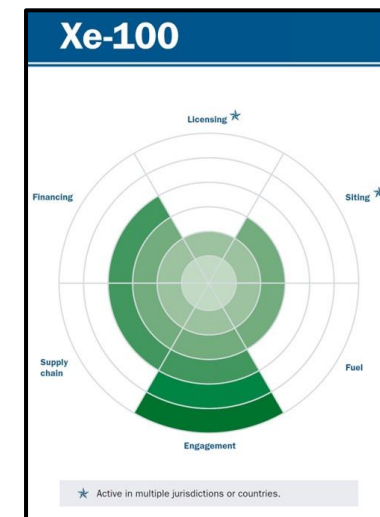
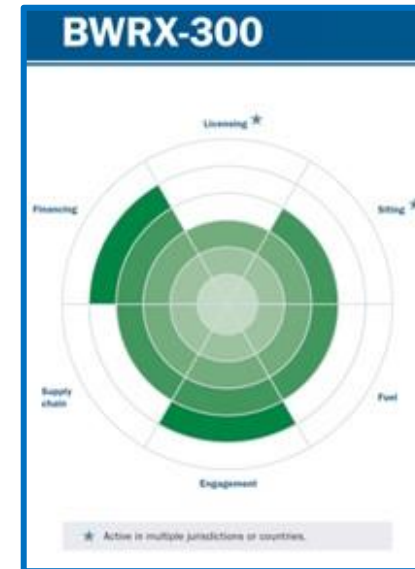


6 x 77 MWs = 462 MWs

NEA SMR Dashboard, Feb. 2023... Licensed by 2027-2030

Table 1. The NEA SMR Dashboard progress criteria definitions

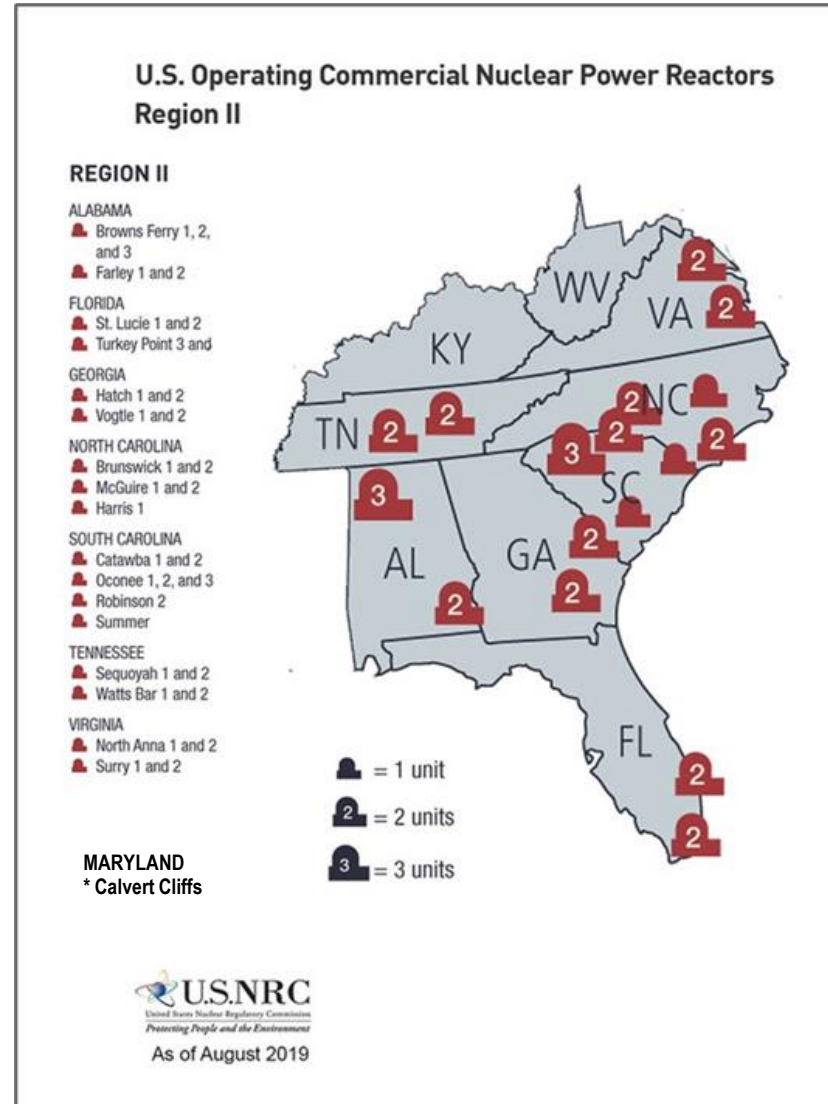
Licensing	No information	Pre-licensing	Licence/construction/design certification application submitted	Design approved	Licence to construct approved	Licence to operate approved
	* Bonus for multiple jurisdictions					
Siting	No information	Non-binding agreements/MOUs/non-binding announcements	Site owner has shortlisted the technology	Site owner has selected the technology	Received permit(s) and or licence(s) for construction on the site	Construction has started on the site
	* Bonus for multiple sites					
Financing ⁽¹⁾	No information	At least one announcement	Five or more announcements or USD 100 million	Ten or more announcements or USD 500 million	FOAK is fully financed	FOAK financed + progress for NOAK finance
Supply chain ⁽²⁾	No information	Supplier days/events/workshops/trade shows/non-binding agreements/MOUs/non-binding announcements	Binding contracts for services & materials	Partnerships/joint ventures/consortia - all with EPCs	FOAK construction ongoing/complete	NOAK construction ongoing
Engagement ^(3,4)	No information	One or more engagements	Three or more engagements	Five or more engagements	Seven or more engagements	Ten or more engagements
Fuel	No information	Non-binding agreements & studies with national labs for RDD/Lab-scale production of fuel	Contracts/agreements with fuel supply chain (uranium/conversion/enrichment/fabrication)	Operating fabrication facility producing fuel, or uses same fuel as existing/generation-III commercial reactors	Contracts for fuel for FOAK	Fuel loading has begun



GLOBAL DRIVERS → SouthEast REGIONAL STRENGTH FOR EXECUTION

Bottom Line Up Front

- **Energy Security Drivers rising**
- **SouthEast** already benefits from a **critical mass of capabilities**, including plant operations and educational resources + **Exports**
- SSEB Region is **strongest** in USA for nuclear systems – the Southeast: NC, SC, GA home to 16 operating plants (+TN, AL, FL)
- **Military bases offer siting** options for SMRs with little “NIMBY” and skilled workforce on “First Deployments”
- **Public-Private partnerships** offer a path to financing first of a kind systems for a FLEET of nuclear SMRs.



NUCLEAR SMRs:

- **Charging urban fleets**
- **Look outside Power sector to Industrial sub-sectors**
- **Think Global, not local; Markets for Exports (Chem, fuels, ammonia)**
- **Manufacturing competitiveness, not just LCOE**
- **Higher Reliability, not just cost**

One Example: Virginia Nuclear Assets: Reactors, Fuel, Shipyards, Universities

Every State in SouthEast Region can set this profile.



CANADA Nuclear Roadmap found Significant Market Potential for SMRs



- ✓ **Steam for SAGD (steam-assisted gravity drainage) and electricity for upgrading at 96 facilities**
- ✓ Estimated 5% replacement by SMRs between 2030 - 2040



- ✓ **29 coal-fired units in Canada at 17 facilities that can be replaced by SMRs**
- ✓ Estimated 10% replacement by SMRs between 2030 - 2040



- ✓ **85 heavy industry locations (chemicals, refining, etc.)**
- ✓ Estimated 5% replacement by SMRs between 2030 - 2040

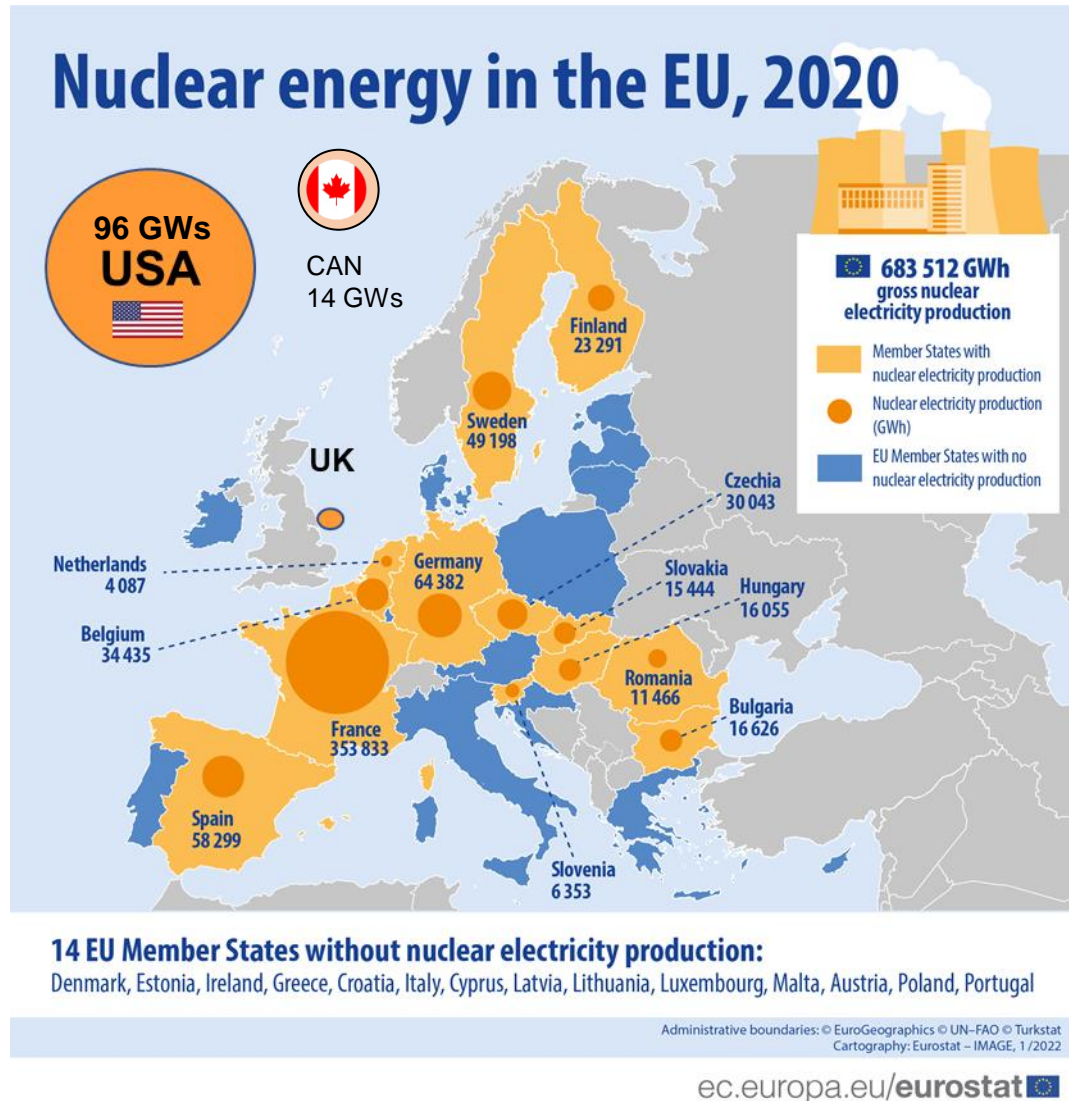


- ✓ **SMRs could facility and enable new mining developments**
- ✓ **24 current and potential off-grid mines**



- ✓ **79 remote communities in Canada with energy needs >1 Mwe**
- ✓ **Likely serviced by micro-SMRs that can replace costly diesel & heating oil**

OVERVIEW: Europe suffering Energy Crisis after cutoff by Russia



In Europe

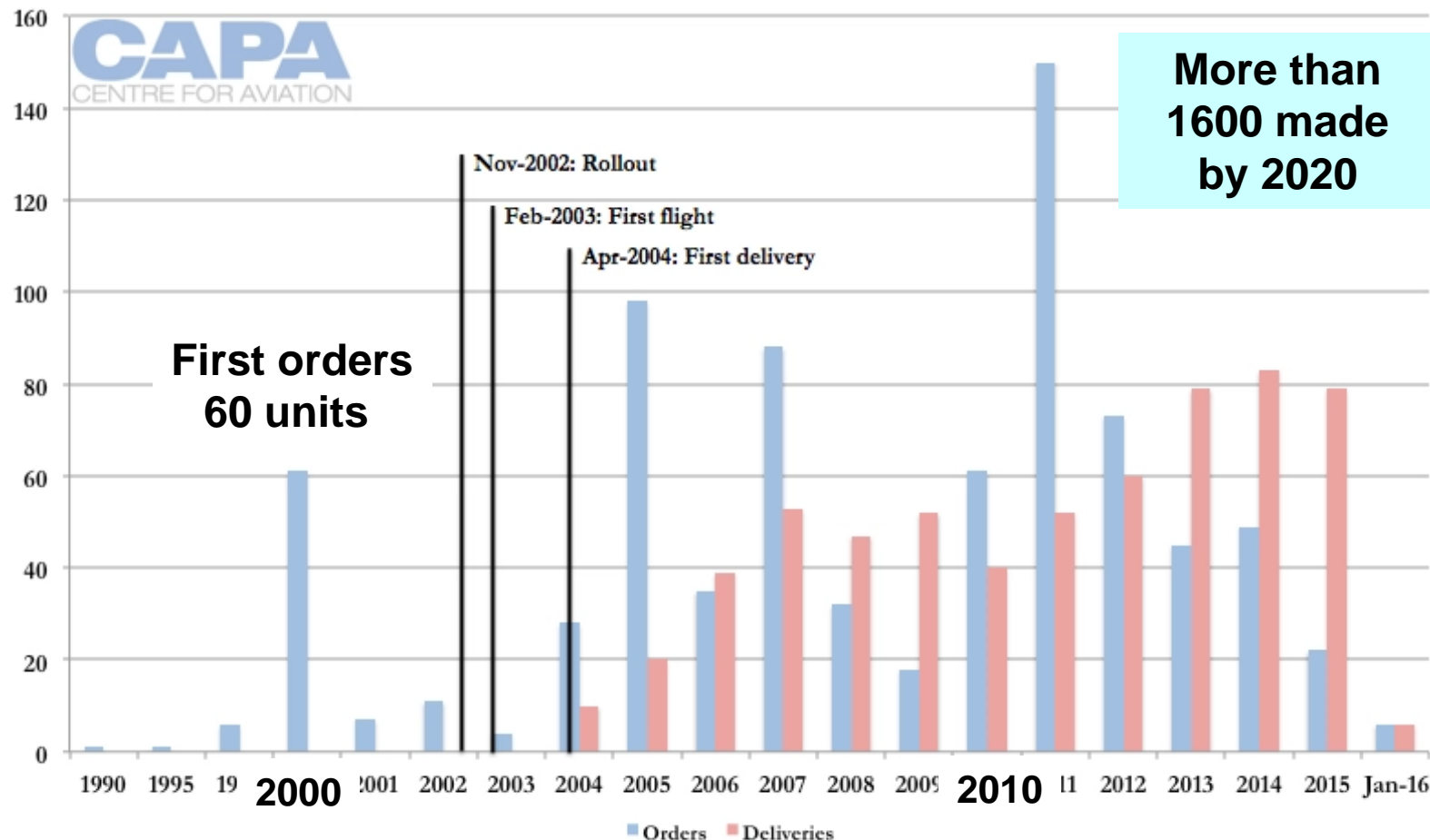
- N/Gas price spike in 2022, price volatility, Heavy Geo-politics threaten supply
- Many fertilizer plants are closed (NatGas prices too high). Other industry strained.
- EU Facing €70 per ton of CO2 tax – which will hit industry hardest
- Closing most coal plants (reliable supply)
- Some nuclear plants closing in EU; Not many being extended (*vs USA, 80 GWs extending*)

In USA...

These factors run OPPOSITE

Comparison for SMRs: Ramp up of Boeing 777

With fleet purchasing each Boeing 777 runs about \$400 million +/- 10%
The Value Proposition for SMRs is MANUFACTURING vs construction.



AN ALLIED MODEL: SMRs by 2040 in GWs

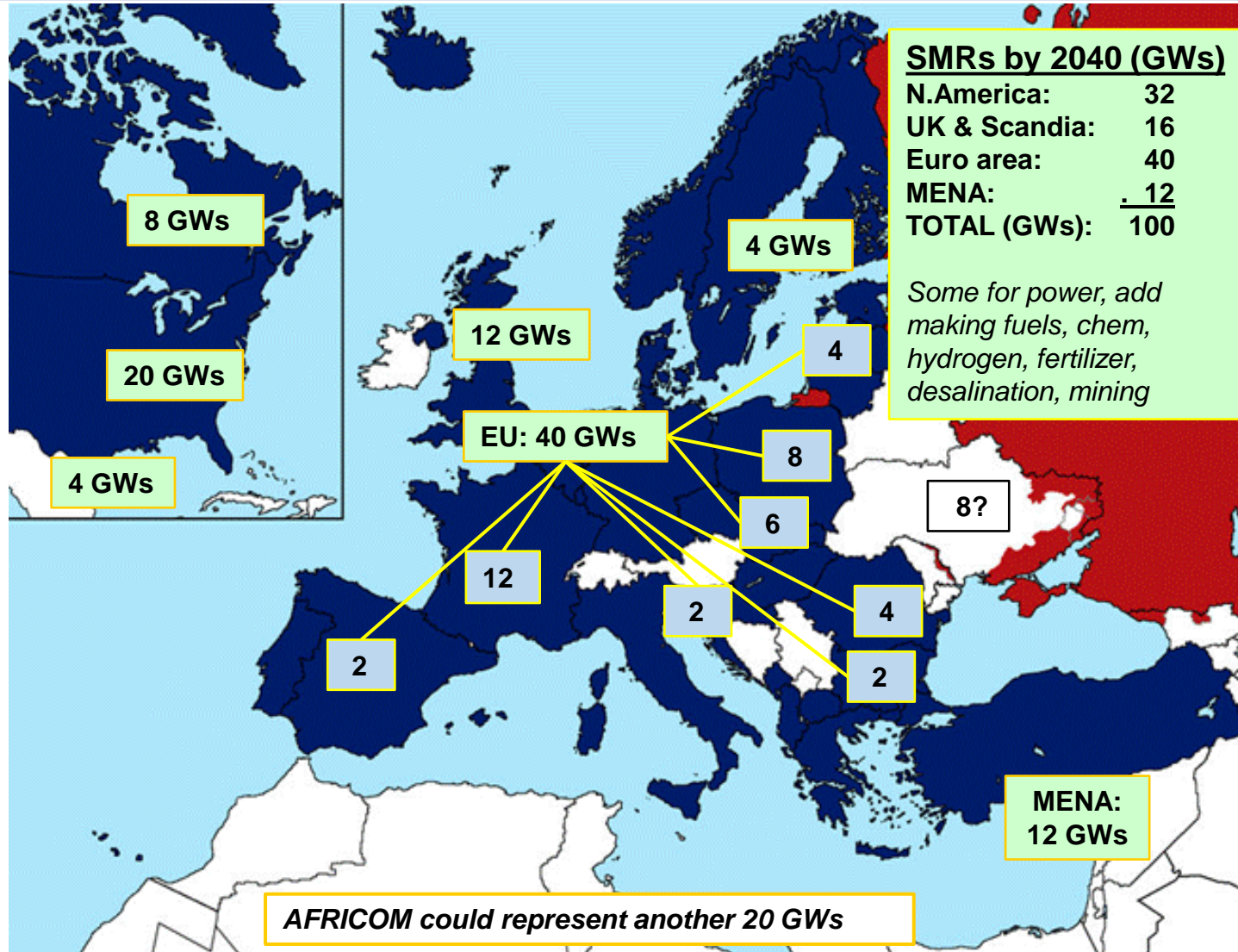
NATO Region

**Possible
SMRs by 2040:
>100 GWs**

(some at military bases)

Since the invasion of Ukraine in Feb. 2022, and the onset of a severe Energy Crisis in EU, the urgent drivers for SMRs:

- * Improved Mission Readiness
- * Reduced Base Vulnerability
- * Alternative energy supply –
**What if fuel is constrained?
Aviation fuel, Diesel... ?**
- * Making liquid fuels and hydrogen from EU sources
- * Higher reliability for Power
- * Electric Urban transport
- * District heating in cities



NATO Territory is a Region to review for SMR installations, using manufactured SMRs or Micro-reactors (3MW-30MWs).

Based on open sources and plans announced by NATO member countries, this represents an EBI estimate of potential capacity by ANP to be deployed by 2040.

[Not a NATO estimate]

■ Military Member of NATO
■ Member of NATO
■ Member territory

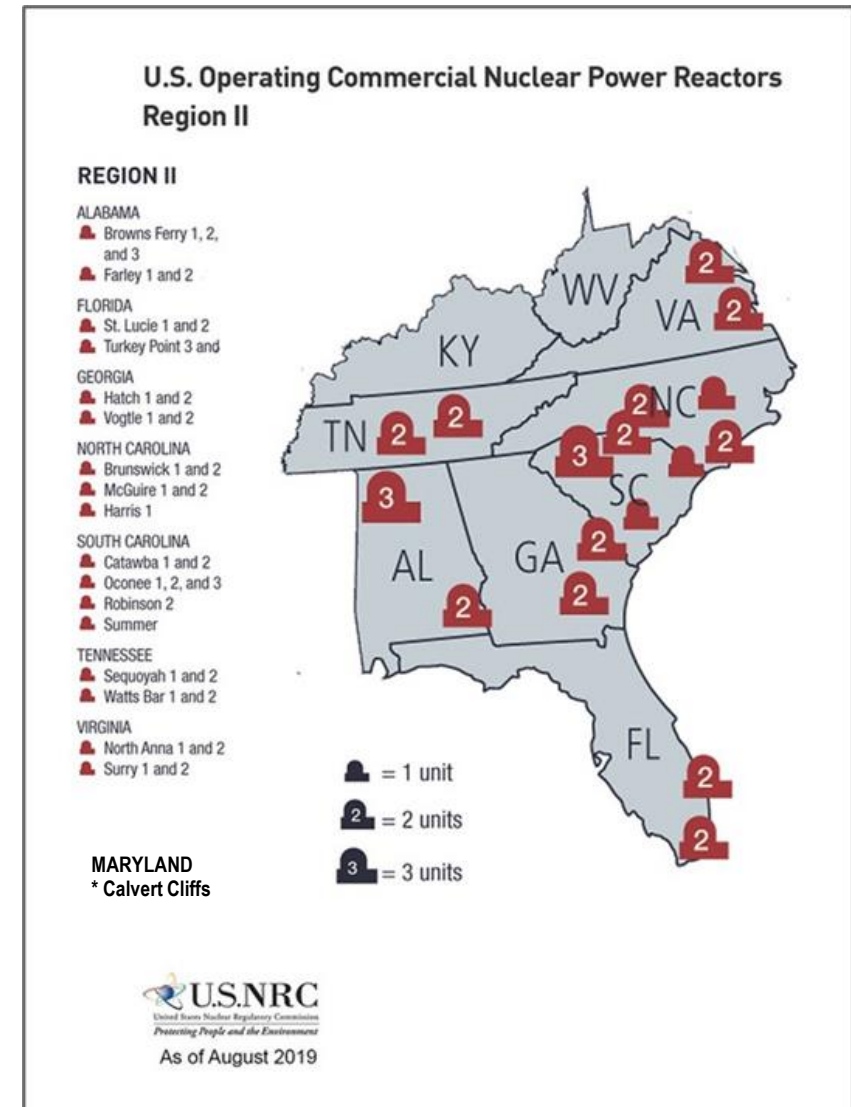
CHINA in 2022 (WNA data):
52 GWs Operating,
24 GWs under construction.
44 GWs sited, planned.

August 2022

QUESTIONS ?

APPENDIX

BACKGROUND DATA ON PROJECTS



SWOT ANALYSIS OF ALLIES relative to Nuclear

STRENGTHS of EU / UK / USA – CAN

- ✓ Strong consumer markets for Energy
- ✓ Advanced manufacturing
- ✓ Superior Nuclear Ops Experience
- ✓ USA + CAN have energy resources
- ✓ Capital Markets are large (\$Trillions)

WEAKNESSES of EU / UK / USA – CAN

- Stagnant GROWTH in demand for electricity in EU, N.Am
- Supply chain hollowed out by neglect, then pandemic
- Labour shortages in key skill areas
- Cost overruns in Large Nuclear Buildout
-- Vogtle, HPC in UK, Flamanville, TVO
- **EU must import a lot of energy**

OPPORTUNITIES

- ✓ Replace 200 GWs of nuclear in USA, UK, EU+
- ✓ Accelerate Industrial De-carbonization
- ✓ How can EU include nuclear in GHG Policy?
- ✓ Rebuilding after war in Ukraine
- ✓ Many US manufacturers active in Europe

THREATS

- ✓ China will underbid any Allied nuclear bid
- ✓ Russia will still pursue some bids: HUN, TKY despite sanctions after invasion
- ✓ Rosatom and China are more active in Africa, and Developing World generally
- ✓ Russian has deployed small SMRs
- ✓ China completed ACR-100 (TRISO fuel)

EXPONENTIAL RESOURCE SHIFTS Dominate to 2050

Financing needs are rising geometrically worldwide as the pressures from massive urbanization, water stress, and advent of electric transportation (and mass transit) plus grid upgrades.

- **URBANIZATION:** By 2050, Over 3b more people in cities, a DOUBLING
- **WATER STRESS:** Faced by more than HALF global population
 - ✓ Drinking water delivery intensifies as a crisis
 - ✓ Potable water is needed for Agriculture (70% of water use)
 - ✓ Flooding also poses a threat to water treatment works
 - ✓ Without better sanitation, disease spreads rapidly in cities
- **SHIFT TO ELECTRIC TRANSPORT:** Also driven by city growth
 - ✓ Sales of electric vehicles and power demand will grow >400%
 - ✓ Electricity for charging vehicles rises 4x from 2030 to 2040
- **ENERGY & WATER INFRASTRUCTURE:** \$ TRILLIONS NEEDED
 - ✓ Massive investment needed globally to upgrade cities' grid & water
- **RECOVERY & RESILIENCE CAN ONLY BE MET BY NUCLEAR POWER:**
 - ✓ Wind & solar are weather dependent – suffer reliability problems
 - ✓ Nuclear is not lowest cost but competitive, emission-free, and runs 24/7 – i.e., BEST FIT



Sectors for Cooperation

AMRs enable reach into Multiple Industrial Sectors

S.Korea is a global leader in every sector.

Fleet Approach to SMRs

ADVANCED SMALL
MODULAR REACTORS
30 MWs to 300 MWs

- ✓ System Design
- ✓ Training
- ✓ Security
- ✓ Export
- ✓ Finance



SHIP-BUILDING
-- Enabling
platform for SMRs
off-shore
-- Marine Transport



Chemicals & Fuels



Green Hydrogen
Production



Ammonia
Production &
Fertilizer



Desalination

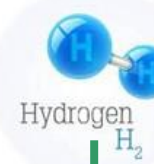


Aluminum &
Metals Fab



Urban
Transportation

FUEL CELLS (HVAC)
30 KWs to 30 MWs



Hydrogen
H₂



Agriculture &
Food Processing

Chemical Plant Co-generation
[Wilton Industrial Park, Northeast UK]



First Responder Bases
Hospitals, Police, Govt

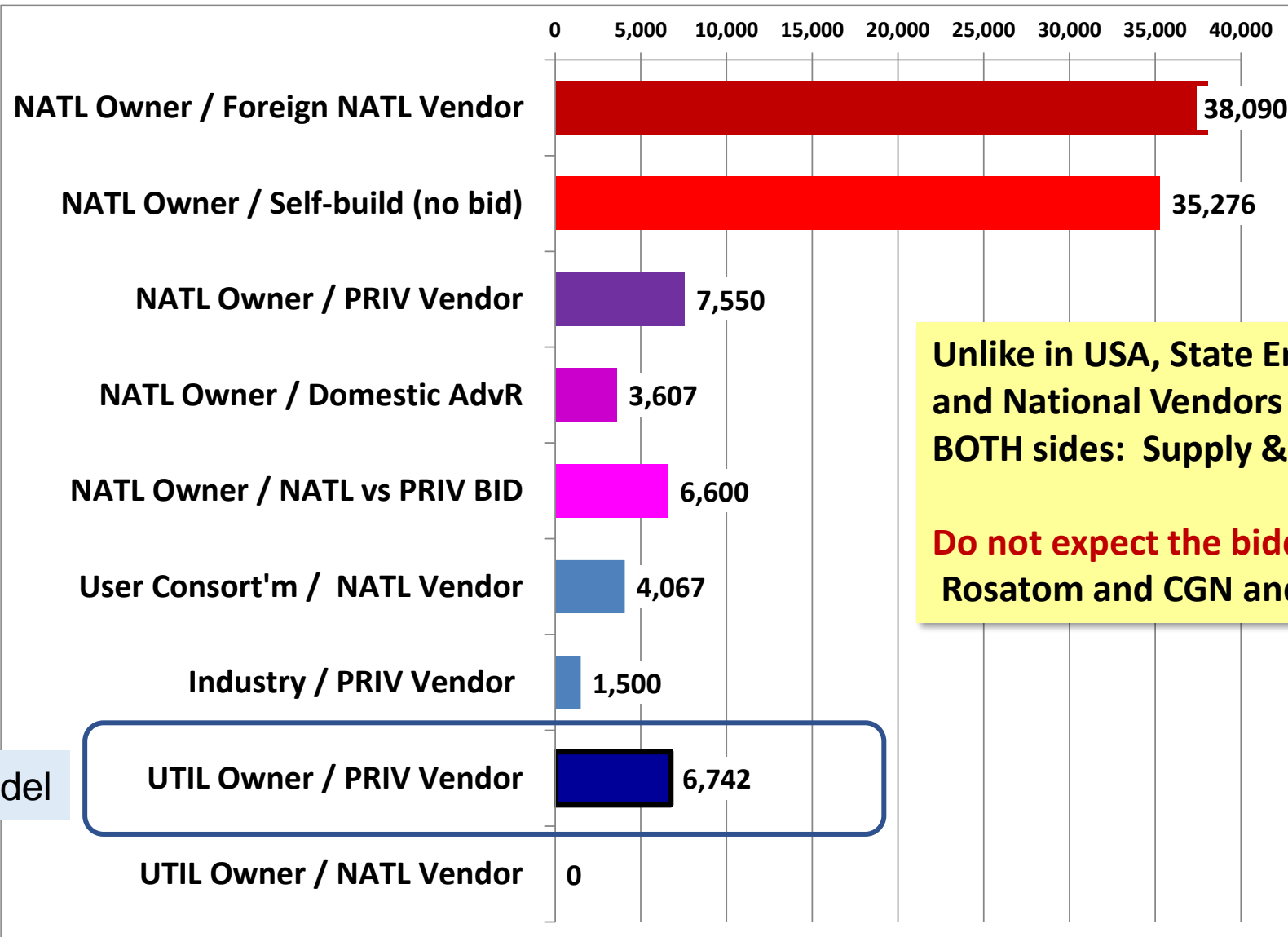
Farming, Food, Biomass



LG Chem



State Owners & National Vendors Dominate



Unlike in USA, State Enterprises own Nuclear Plants, and National Vendors bid on the new construction. BOTH sides: Supply & Demand.

Do not expect the bidding to be "fair"...
Rosatom and CGN and EDF subsidize their vendors.



US model

Global SMR Projects now nearing \$65 Billion in total value

Stage of									
China or Russia	Development								
Fuel load / Ops	5								
Under Constr	4		Standard LWR						
Financing signed	3		Advanced unit						
Siting approved	2							To be verified	
JV Formed	1							Estimated	
				Operating by	MW	[Reactors]	Total	\$Billions	\$Millions
		Projects		Average	Average	Units	MW	Total Cost	Cost per MW
		20		2028	190	44	7,044	\$65.00 B	\$9.2 M
Locale	Expected SMR Project	SMR Site	Reactor	Operating Date	Size (MW)	Number (Reactors)	Total MW	Project Cost (\$Billion)	Cost per MW (\$Mil)
USA, Utah	UAMPS	INL, ID	NuScale LWR	2030	77	6	462	\$9.00 B	\$19.5 M
CAN, Ontario	OPG	Darlington, ON	GE LWR	2028	300	1	300	\$1.80 B	\$6.0 M
UK Site	RR SMR	Wales, UK TBD	Rolls Royce	2030	470	3	1410	\$7.80 B	\$5.5 M
UK Site	RR SMR	Moreside, UK	Rolls Royce	2032	470	2	940	\$5.00 B	\$5.3 M
CAN, NB	NB SMR	Pt. LePreau, NB	Moltex AMR	2029	300	1	300	\$2.50 B	\$8.3 M
CAN, Ontario	CNL	Chalk River, ON	USNC Micro	2027	5	1	5	\$0.40 B	\$80.0 M
USA, Alaska	US Air Force SMR	Eielson base, AK	AMR Micro	2027	5	1	5	\$0.50 B	\$100.0 M
USA DOE ARDP	TerraPower	Kemmerer, WY	Natrium AMR	2032	345	1	345	\$3.50 B	\$10.1 M
USA DOE ARDP	X-energy	Hanford, WA	X-e 100	2032	80	2	160	\$2.40 B	\$15.0 M
Poland	ZEPAK / Solorz	Patnow, PL	LWR SMR	2030	80	4	320	\$9.60 B	\$30.0 M
Poland	SYNTHOS	Oświęcim, PL	LWR SMR	2030	300	1	300	\$1.80 B	\$6.0 M
Bulgaria	Industrial AMR	Maritsa Iztok, BG	AMR	2028	80	6	480	\$4.00 B	\$8.3 M
Slovenia	Krško-2	Krško site, SLO	LWR SMR	2030	300	2	600	\$3.00 B	\$5.0 M
Romania	Cernavoda SMR	Cernavoda, ROM	NuScale LWR	2028	77	6	462	\$6.00 B	\$13.0 M
CH, Shanghai	China NNC AMR	Shandong AMR	HTR-PM	2024	210	1	210	\$1.40 B	\$6.7 M
RU, Siberia	Seversk Chemical + Rosatom MOX	Seversk, RU	TVEL BREST Lead-cooled	2027	300	1	300	\$2.00 B	\$6.7 M
RU, Arctic Circle	Arctic Port	Pevek, RU	2 x KLT-40C	2020	35	2	70	\$0.50 B	\$7.1 M
CH, Hainan	CNNC	Changjiang	ACP100 PWR	2026	125	1	125	\$1.60 B	\$12.8 M
CH, Floating	CNNC	Floating SMR	ACP100 PWR	2028	125	1	125	\$1.20 B	\$9.6 M
CH, Jiangxi	CNNC	Ningdu	ACP100 PWR	2028	125	1	125	\$1.00 B	\$8.0 M

SMR Projects in the Global “Arena” reach \$65 billion in estimated project value (20+ projects)

At various stages of development, SMR projects announced by vendors, engineering partners and governments (either for siting or investment) have reached at least \$65 billion in projected capital investment – about 20 projects including at least 40 reactors for a combined total near 7 GWs. Most of that capital investment lies in the future, as projects are still at various stages of development: from 1) an announced plan and JV by a Government; 2) affirmed siting with permits; 3) financing signed -- the biggest hurdle it seems; 4) under construction; 5) entered fuel loading and operation in a few cases. Each of these five stages represent a significant milestone with multiple stakeholders and a clear decision point. Cost estimates are still moving around due to the earlier stage of projects; some estimates are high and some are low, so the combined list should be near an expected value.

The table notes the Stage of Development of a project and highlights China & Russia versus allied actors. Also, whether the reactor design is a conventional LWR (either a BWR or PWR, Gen III) vs a more advanced “AMR” reactor and fuel design is shown.

Micro-reactors (sub-20 MWs) are for specialty applications and remote facilities (e.g., Arctic ports and stations). ADPaterson