



# **TVA's Strategy for Future Energy Development**

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Briefing to Southern States Energy Board  
July 16, 2011



# The Storms of April, 2011

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# Damage to TVA's System

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The TVA transmission system suffered the worst damage in its history

353 transmission structures damaged; 108 lines out of service

128 customer connection points interrupted

850,000 customers lost service

Several TVA plants shut down





# Rapid Restoration

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4,000 workers labored 24/7 to restore transmission service

One week later

- 122 of 128 customer connections were in service
- Most large industries had some power supply

System is stable and secure

Full restoration of the 500-kV system likely by mid-July





# Effects on Browns Ferry

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Lost most off-site power;  
all 3 units shut down safely

Declared an Unusual Event

Diesel generators powered shutdown cooling and  
reactors stayed in a safe shutdown condition

Re-established off-site power 5 days after storms

Rebuilding the 500-kV system will take months and  
will limit the plant's output



# TVA's Vision

One of the Nation's Leading  
Providers of Low-Cost and  
Cleaner Energy by 2020

# We Will . . .

**Serve** the People of the Tennessee Valley by being:

- The **Nation's leader** in improving our air quality
- The **Nation's leader** in increased nuclear production
- The **Southeast's leader** in increased energy efficiency

And by improving our core business to continue providing **low rates, high reliability & responsible stewardship**

# Nation's Leader in Improving Air Quality

## Cleaner Power Production

Lower production from high emission generators

Significantly increase production from low-emission electricity generators

## Reduce Emissions

Further reduce  $\text{SO}_2$

$\text{No}_x$ , mercury and particulate emissions from TVA plants



# Coal Plant Decisions

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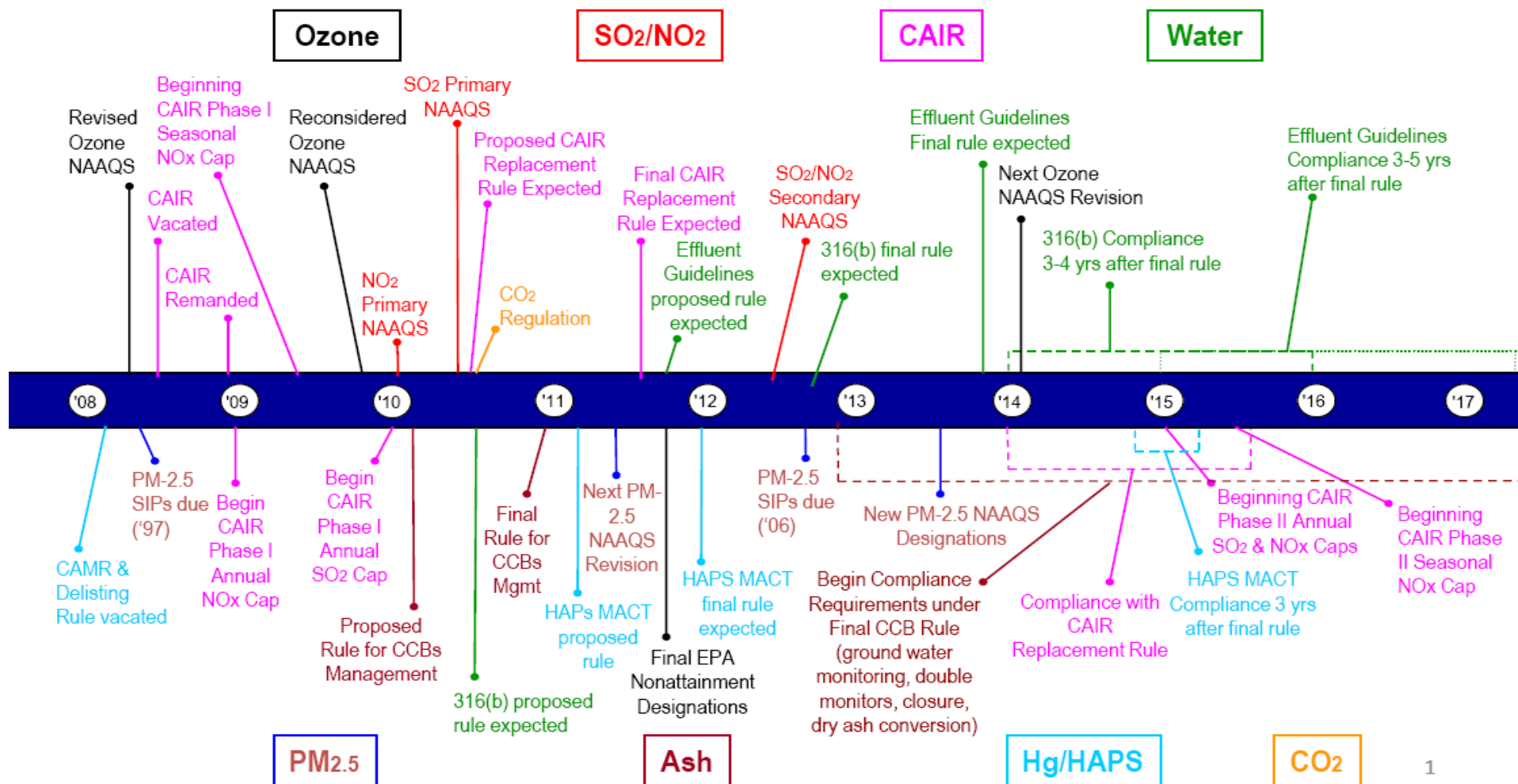
Why:

- Legal and regulatory risks
- Pending regulations
- Age of coal units
- Emissions from older units
- Cost of older units
- Other utilities' experience



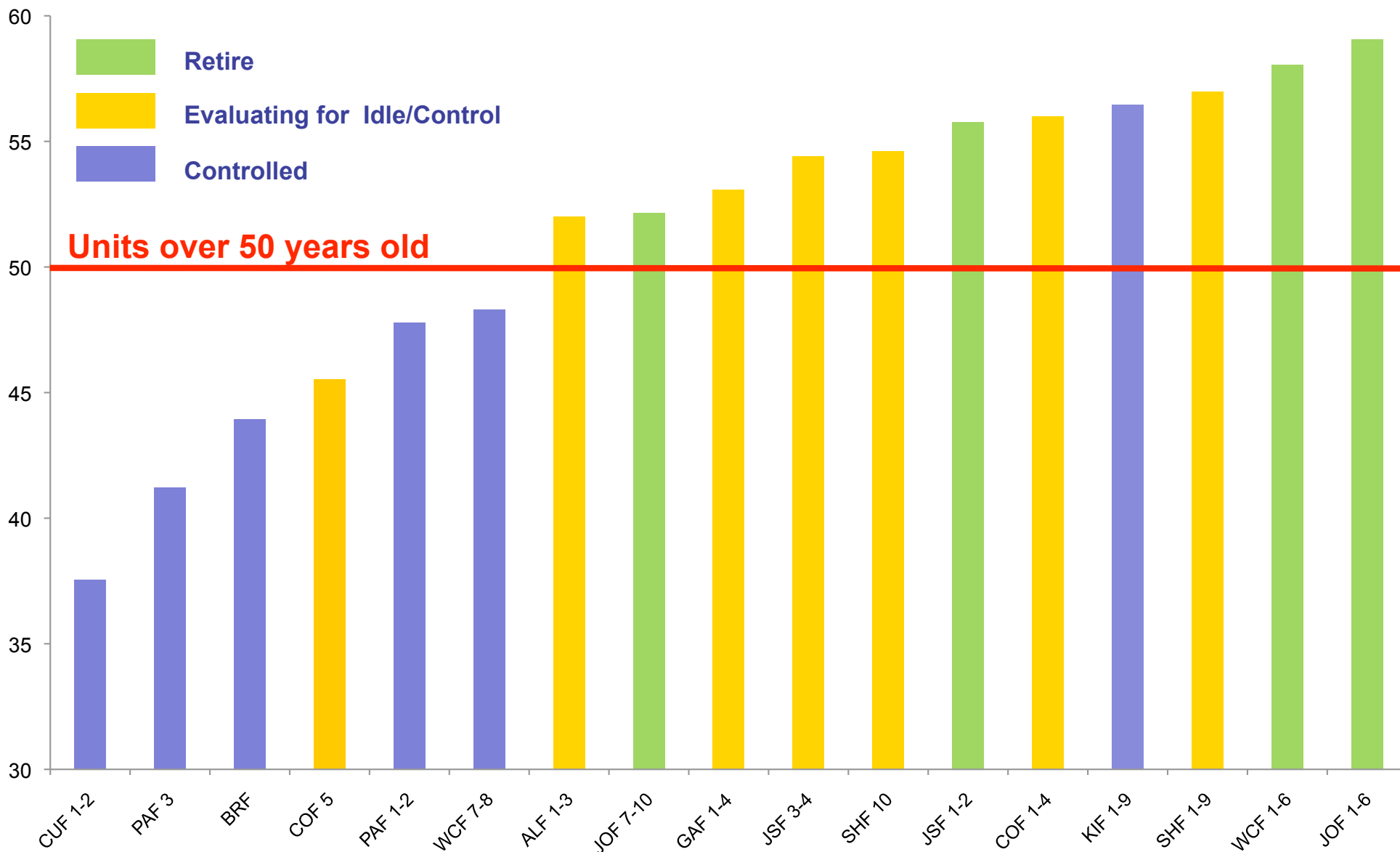
# Pending Regulations

## Expected Regulations Affecting Coal—Timing May Vary



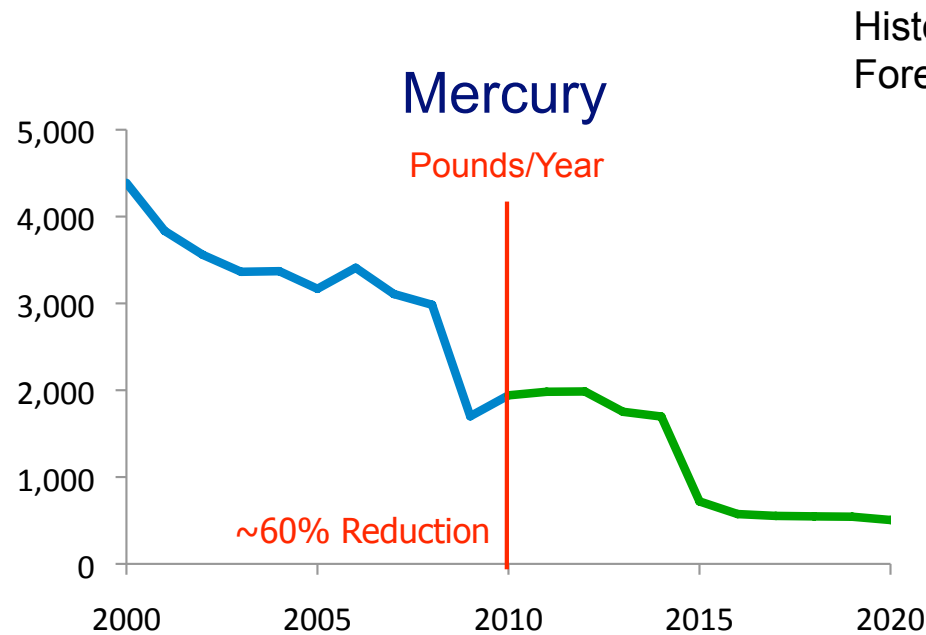
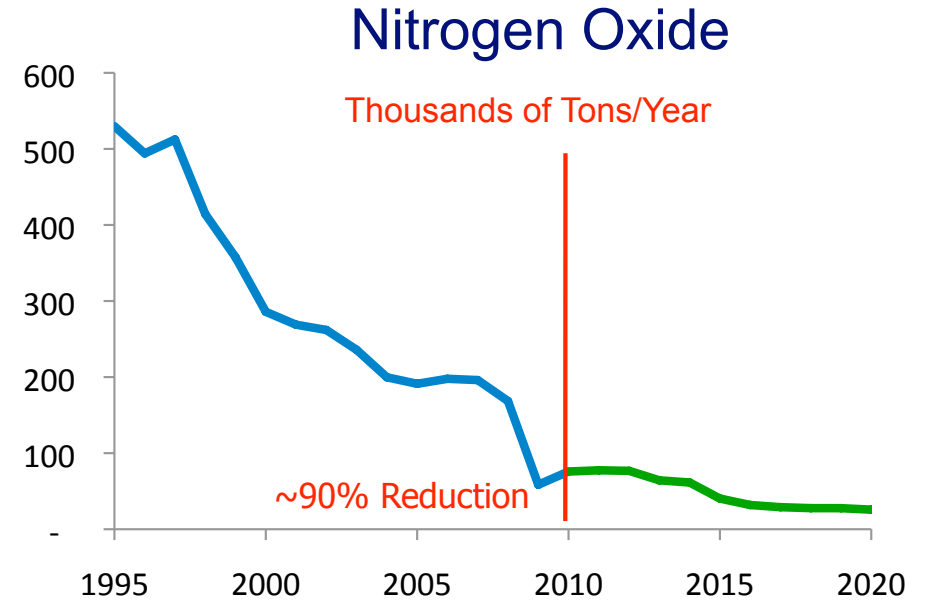
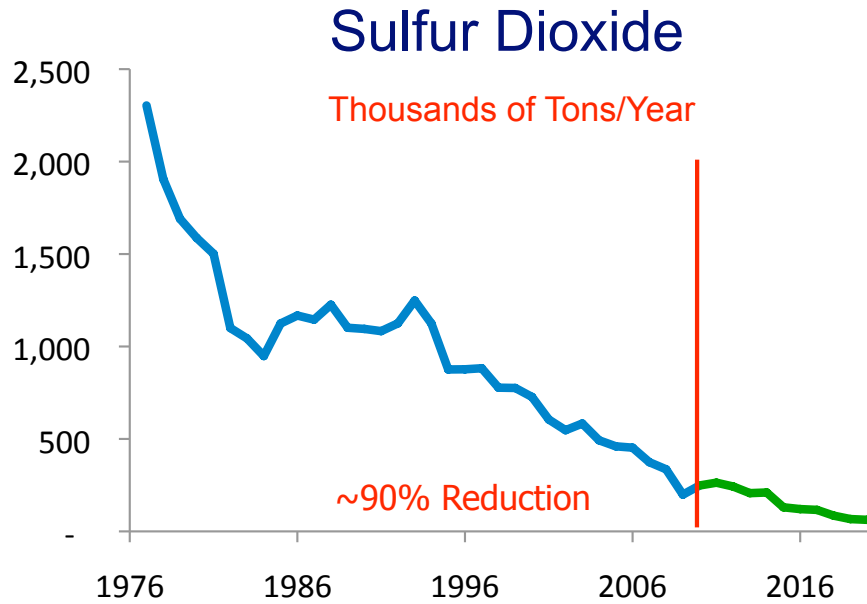


# Age of Coal Units

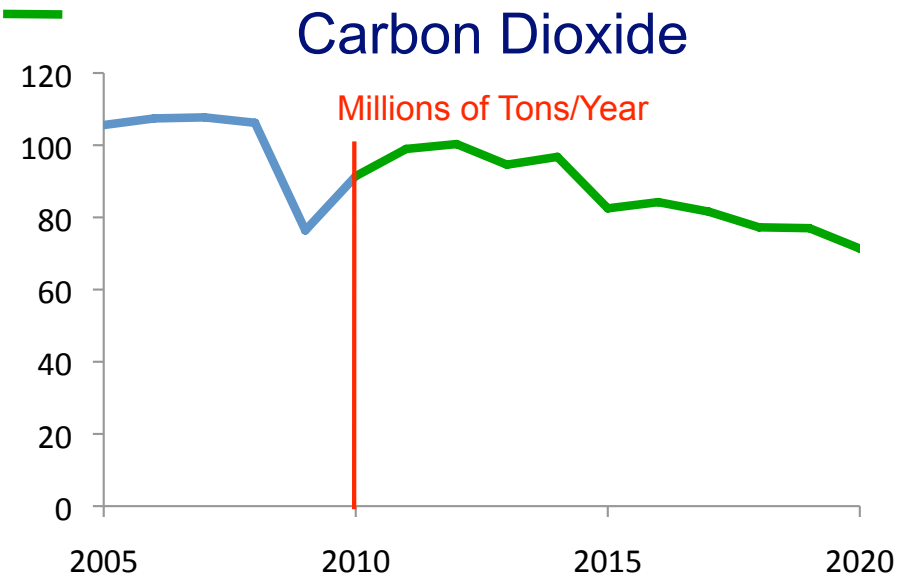




# TVA's Emission Reductions



Historical   
Forecast 





# Other Announced Retirements

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<u>Utility</u>	<u>Units</u>	<u>Megawatts</u>
<b>American Electric</b>	<b>26</b>	<b>6,000</b>
<b>Duke</b>	<b>21</b>	<b>1,877</b>
<b>Progress</b>	<b>11</b>	<b>1,533</b>
<b>Southern</b>	<b>4</b>	<b>1,094</b>
<b>Xcel</b>	<b>7</b>	<b>877</b>
<b>Exelon</b>	<b>3</b>	<b>746</b>
<b>Dynegy</b>	<b>4</b>	<b>455</b>
<b>AES</b>	<b>6</b>	<b>455</b>
<b>NRG</b>	<b><u>3</u></b>	<b><u>364</u></b>
<b>Totals</b>	<b>85</b>	<b>13,401</b>



# Plant Retirement Key Takeaways

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Age, new regulations and the opportunity to manage risks and costs are driving coal unit retirements.

After retiring 18 units, the coal fleet still will have the largest generating capacity on the TVA system.

TVA will maintain an ample, reliable power supply.

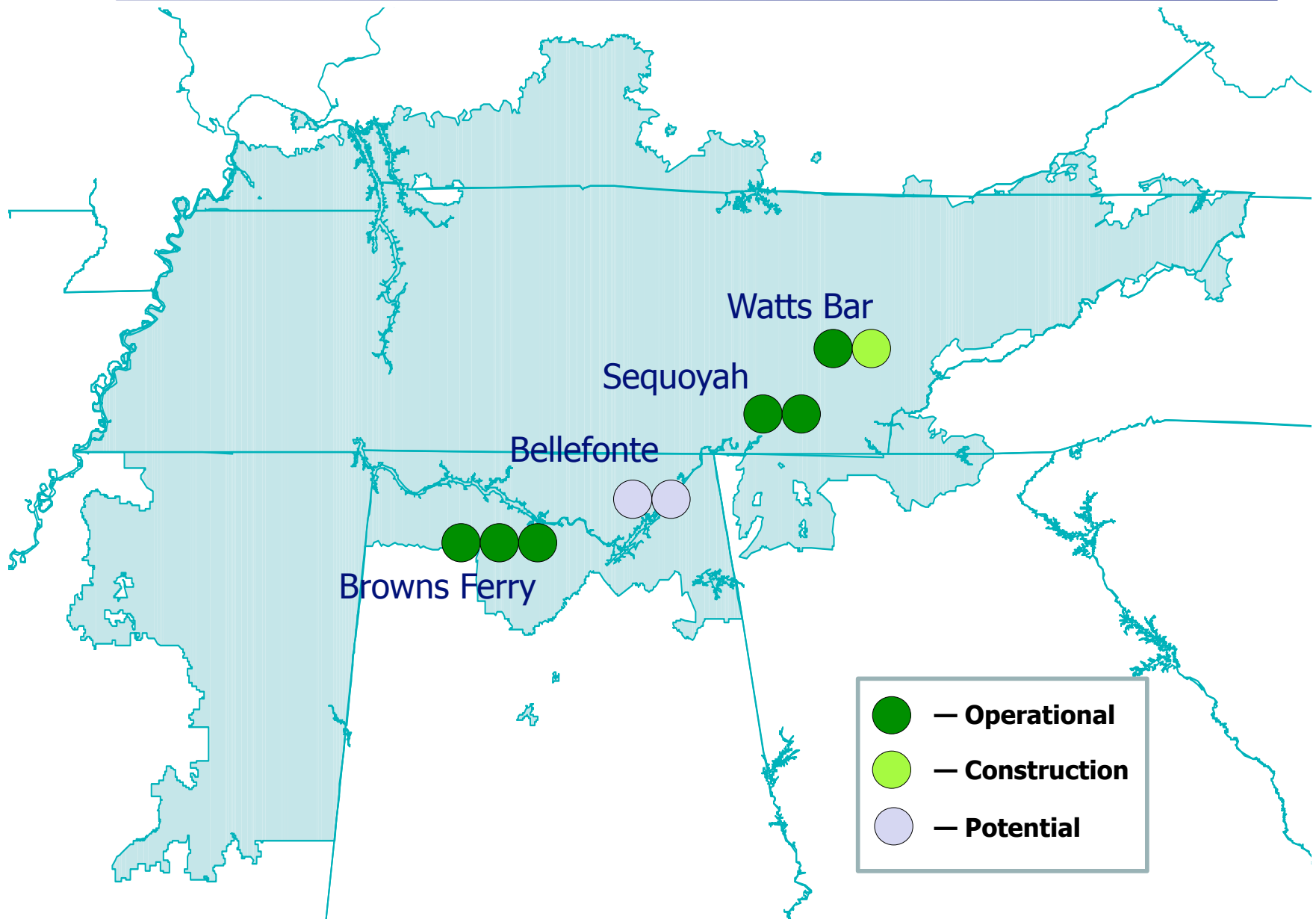
# New generation

- Lead the Nation in delivery of new nuclear capacity





# Our Nuclear Fleet Today





# New Nuclear Projects

## Watts Bar Unit 2

- 1,180 megawatts
- Commercial operation in 2013
- On time and within budget



## Bellefonte Unit 1

- 1,260 megawatts
- Studies support completing Unit 1
- TVA board decision expected this year





# In Summary

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## Bellefonte will be:

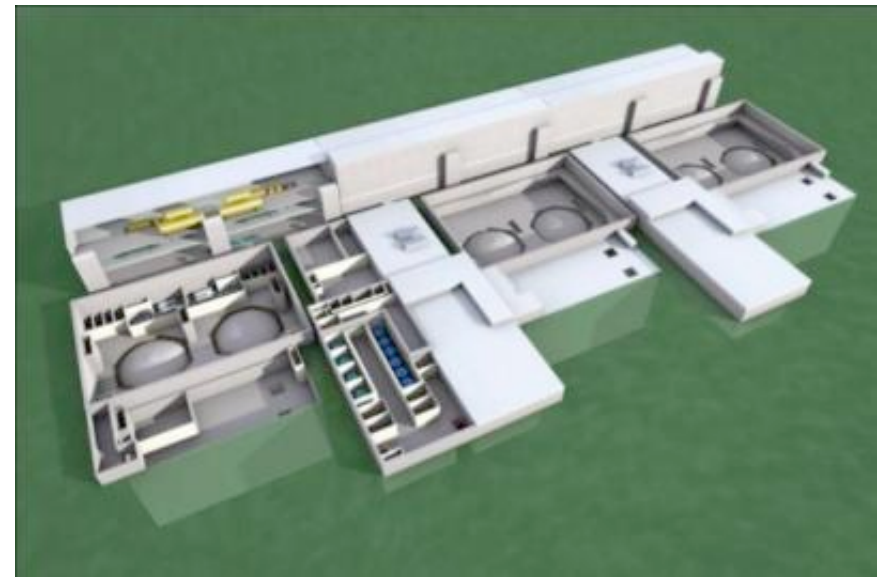
- Lower in operating costs with higher reliability than coal or gas
- Fueled from North American supplies
- Cleaner than any realistic alternative
- Beneficial to the community
- Safe



# Small Modular Reactors

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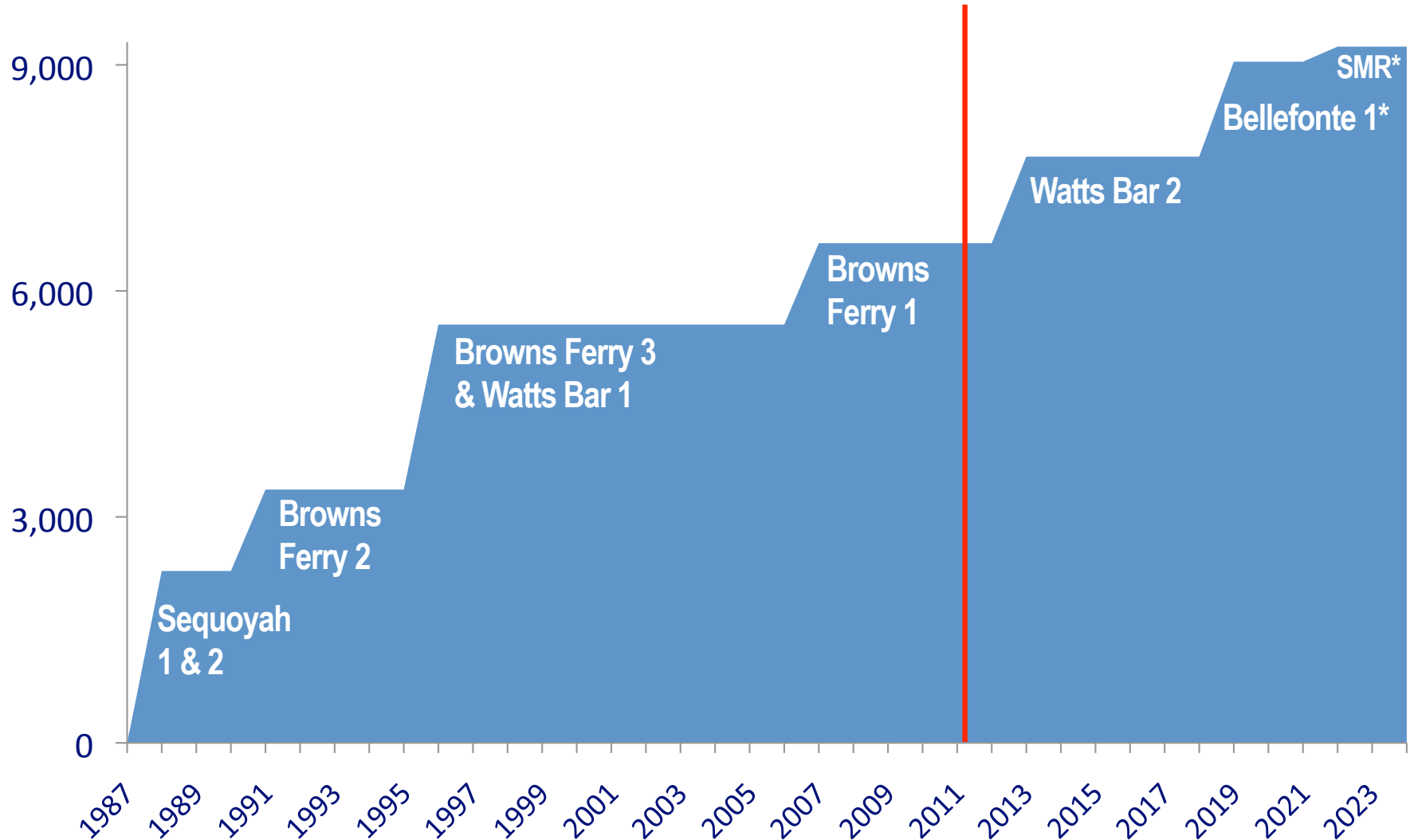
- 125-megawatt reactors would be built in groups
- Could replace aging coal units and use existing sites and transmission
- “Passive” safety design
- 4 to 5-year fuel cycle
- mPower group plans to demonstrate this technology by 2020





# Current and Potential Nuclear Fleet

TVA Nuclear Capacity in Megawatts



\*Pending Approval



# Japanese Tsunami





# TVA's Response

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- Monitoring events closely in Japan
- Reviewing readiness for natural or man-made disasters
- Identifying vulnerabilities
- Providing short, intermediate, and long-term recommendations for TVA sites
- Communicating accurate and timely information





# Key Nuclear Takeaways

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TVA plants aren't exposed to major earthquakes or tsunamis.

TVA plants have significant design differences and safety retrofits, compared to Japan's.

We're planning for simultaneous natural disasters.

We're incorporating lessons learned from Japan.

We're continuing with our plans to expand the fleet.

**TVA's nuclear plants remain safe.**

# Energy Efficiency

- Help consumers and businesses use energy more efficiently and save money

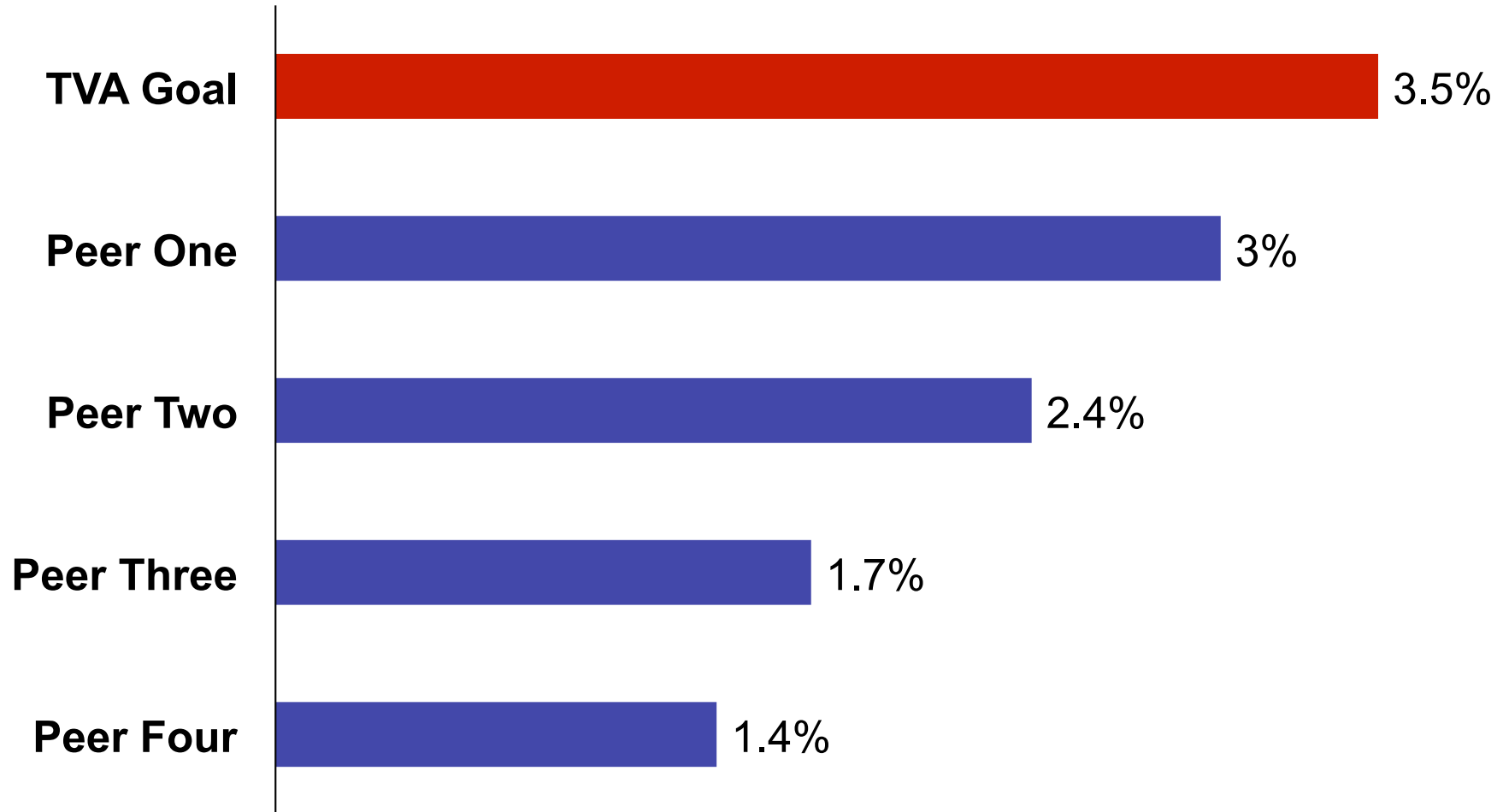




# Energy Efficiency Program Goal

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Energy Efficiency savings from 2010–2015 as percent of sales



# Demand Management

Reduce peak power usage with demand management tools, including time-of-use rates





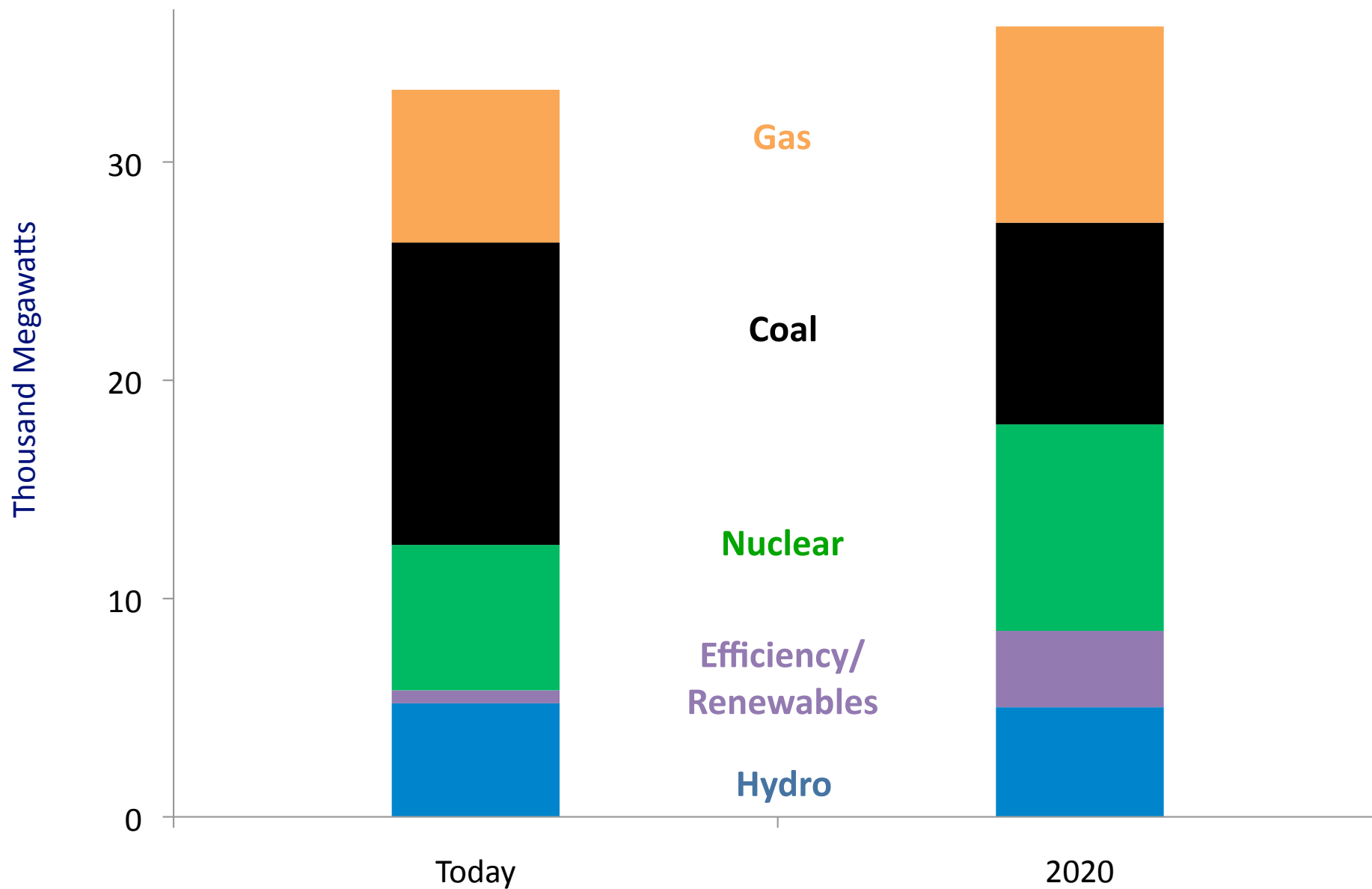
# Sufficient Capacity for 2020

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<b>2011 Firm Capacity</b>	36,200
<b>Coal Retirements</b>	<b>-2,700</b>
<b>Expected Additions</b>	
Energy Efficiency	2,900
Nuclear	2,800
Gas	2,000
<b>Estimated Total Capacity by 2020</b>	<b>41,200</b>
<b>2020 Load and Reserves Forecast</b>	40,150
±5% on Load Requirements	42,150 -38,150



# A More Balanced Power Supply



Our

# VISION



ONE OF THE NATION'S LEADING PROVIDERS OF LOW-COST AND CLEANER ENERGY BY 2020



Low Rates



Cleaner Air



High Reliability



More Nuclear Generation



Responsibility



Greater Energy Efficiency

**Acting to meet the region's needs for the future, while improving our core business today.**

